Republic of Yemen Council of Ministers High Tender Board

# **REQUEST FOR PROPOSALS**

**Consultants' Services: Lump-Sum Remuneration** 

**May 2010** 

# REQUEST FOR PROPOSALS

# [Name of Entity]

[Project Name]

[Title of Consulting Services]

[Procurement Number]

[Date of Issue]

[For use with the following Contract Formats

**Consultants' Services: Lump-Sum Remuneration** 

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#### **Section 1. Letter of Invitation**

[Name of Consultant]: .....[Date]

Dear Sirs,

- 1. The [Name of Client] has received funds from [identify the source of funds] toward the cost of [Name of Project] and intends to apply a portion of this funding to eligible payments under this Contract, reference number [Procurement Number].
- 2. The [Name of Client] now invites proposals to provide the following consulting services: [insert: short description of objectives and scope of the assignment]. More details on the services are provided in the attached Terms of Reference.
- 3. This Request for Proposals (RFP) has been addressed to the following shortlisted consultants:

[insert: List of Shortlisted Consultants]

- 4. A firm will be selected under [insert: Selection Method] and procedures described in this RFP.
- 5. The RFP includes the following documents:

Section 1 - Letter of Invitation

Section 2 - Instruction to Consultants

Section 3 – Data Sheet

Section 4 - Technical Proposal - Standard Forms

Section 5 - Financial Proposal - Standard Forms

Section 6 - Terms of Reference

Section 7 - Standard Forms of Contract.

- 6. Please inform us, upon receipt:
  - (a) that you received the letter of invitation; and
  - (b) whether you will submit a proposal alone or in association.

Yours sincerely,

[insert: Signature, name, and title of Client's representative]

-

Specify the used Selection Method: Quality- and Cost-Based Selection (QCBS), Fixed-Budget Selection, Least-Cost Selection, Selection Based on Qualifications, or Single-Source Selection

#### **Section 2. Instruction to Consultants**

#### 1. Introduction

- 1.1 The Client named in the Data Sheet will select a firm from those listed in the Letter of Invitation, in accordance with the method of selection specified in the Data Sheet.
- 1.2 The consultants are invited to submit a Technical Proposal and a Financial Proposal, or a Technical Proposal only, as specified in the Data Sheet for consulting services required for the assignment named in the Data Sheet. The proposal will be the basis for contract negotiations and ultimately for a signed contract with the selected firm.
- 1.3 The assignment shall be implemented in accordance with any phasing indicated in the Data Sheet. When the assignment includes several phases, the performance of the consultant under each phase must be to the Client's satisfaction before work begins on the next phase.
- 1.4 The consultants must familiarize themselves with local conditions and take them into account in preparing their proposals. To obtain firsthand information on the assignment and on the local conditions, consultants are encouraged to visit the Client before submitting a proposal and to attend a preproposal conference if one is specified in the Data Sheet. Attending the pre-proposal conference is optional. The consultants' representative should contact the officials named in the Data Sheet to arrange for their visit or to obtain additional information on the pre-proposal conference. Consultants should ensure that these officials are advised of the visit in adequate time to allow them to make appropriate arrangements.
- 1.5 The Client will provide the inputs specified in the Data Sheet, assist the firm in obtaining licenses and permits needed to carry out the services, and make available relevant project data and reports.
- 1.6 Note that (i) the costs of preparing the proposal and of negotiating the contract, including a visit to the Client, are not reimbursable as a direct cost of the assignment; and (ii) the Client is not bound to accept any of the proposals submitted.
- 1.7 Government policy requires consultants to provide professional, objective, and impartial advice, and at all times hold the Client's interests paramount, without any consideration for future work, and strictly avoid conflicts with other assignments or their own corporate interests. Consultants shall not be hired for any assignment that would be in conflict with their prior or current obligations to other clients, or that may place them in a position

of not being able to carry out the assignment in the best interests of the Client.

- 1.7.1 Without limitation on the generality of this rule, consultants shall not be hired under the circumstances set forth below:
  - (a) A firm which has been engaged by the Client to provide goods or works for a project, and any of their affiliates, shall be disqualified from providing consulting services for the same project. Conversely, firms hired to provide consulting services for the preparation or implementation of a project, and any of their affiliates, shall be disqualified from subsequently providing goods or works or services related to the initial assignment (other than a continuation of the firm's earlier consulting services) for the same project.
  - (b) Consultants or any of their affiliates shall not be hired for any assignment which, by its nature, may be in conflict with another assignment of the consultants.
- 1.7.2 As pointed out in paragraph 1.7.1 (a) above, consultants may be hired for downstream work, when continuity is essential, in which case this possibility shall be indicated in the Data Sheet and the factors used for the selection of the consultant should take the likelihood of continuation into account. It will be the exclusive decision of the Client whether or not to have the downstream assignment carried out, and if it is carried out, which consultant will be hired for the purpose.
- 1.8 It is the Government's policy to require that both the Client and consultants observe the highest standard of ethics during the selection and execution of such contracts. In pursuance of this policy, the Government:
  - (a) defines, for the purposes of this provision, the terms set forth below as follows:
    - (i) "corrupt practice" means the offering, giving, receiving, or soliciting of anything of value to influence the action of a public official in the selection process or in contract execution; and
    - (ii) "fraudulent practice" means a misrepresentation of facts in order to influence a selection process or the execution of a contract to the detriment of the borrower, and includes collusive practices among

consultants (prior to or after submission of proposals) designed to establish prices at artificial, non-competitive levels and to deprive the Client of the benefits of free and open competition.

- (b) will reject a proposal for award if it determines that the firm recommended for award has engaged in corrupt or fraudulent activities in competing for the contract;
- (c) will declare a firm ineligible, either indefinitely or for a stated period of time, to be awarded a Government contract if it at any time determines that the firm has engaged in corrupt or fraudulent practices in competing for, or in executing, a Government contract; and
- (d) will have the right to require that the consultants permit the Government to inspect their accounts and records relating to the performance of the contract and to have them audited by auditors appointed by the Government.
- 1.9 Consultants shall not be under a declaration of ineligibility for corrupt and fraudulent practices issued by the Government in accordance with the above sub-paragraph 1.8 (d).
- 1.10 Consultants shall furnish information as described in the Financial Proposal submission form (Section 4A) on commissions and gratuities, if any, paid or to be paid to agents relating to this proposal, and to execute the work if the firm is awarded the contract.
- 1.11 Consultants shall be aware of the provisions on fraud and corruption stated in the Standard Contract under the clauses indicated in the Data Sheet.

# 2. Clarification and Amendment of RFP Documents

- 2.1 Consultants may request a clarification of any of the RFP documents up to the number of days indicated in the Data Sheet before the proposal submission date. Any request for clarification must be sent in writing by mail, cable, telex, facsimile, or electronic mail to the Client's address indicated in the Data Sheet. The Client will respond by facsimile, or electronic mail to such requests and will send written copies of the response (including an explanation of the query but without identifying the source of inquiry) to all invited consultants who intend to submit proposals.
- 2.2 At any time before the submission of proposals, the Client may, for any reason, whether at its own initiative or in response to a clarification requested by an invited firm, amend the RFP. Any amendment shall be issued in writing through addenda. Addenda shall be sent by mail, facsimile, or electronic mail to all invited

consultants and will be binding on them. The Client may at its discretion extend the deadline for the submission of proposals.

# 3. Preparation of Proposal

3.1 Consultants are requested to submit a proposal (paragraph 1.2) written in the language(s) specified in the Data Sheet.

#### Technical Proposal

- 3.2 In preparing the Technical Proposal, consultants are expected to examine the documents constituting this RFP in detail. Material deficiencies in providing the information requested may result in rejection of a proposal.
- 3.3 While preparing the Technical Proposal, consultants must give particular attention to the following:
  - (i) If a consultant considers that it does not have all the expertise for the assignment, it may obtain a full range of expertise by associating with individual consultant(s) and/or other consultants or entities in a joint venture or sub-consultancy, as appropriate. Consultants may associate with the other consultants invited for this assignment only with approval of the Client as indicated in the Data Sheet. The consultants are encouraged to seek the participation of local consultants by entering into a joint venture with, or subcontracting part of the assignment to, Yemeni consultants.
  - (ii) For assignments on a staff-time basis, the estimated number of professional staff-months is given in the Data Sheet. The proposal shall, however, be based on the number of professional staff-months estimated by the firm. For fixed-budget-based assignments, the available budget is given in the Data Sheet, and the Financial Proposal shall not exceed this budget.
  - (iii) It is desirable that the majority of the key professional staff proposed be permanent employees of the firm or have an extended and stable working relationship with it.
  - (iv) Proposed professional staff must, at a minimum, have the experience indicated in the Data Sheet, preferably working under conditions similar to those prevailing in the Republic of Yemen.
  - (v) Alternative professional staff shall not be proposed, and only one curriculum vitae (CV) may be submitted for each position.
  - (vi) Reports to be issued by the consultants as part of this assignment must be in the language(s) specified in the Data Sheet. It is desirable that the firm's personnel have a

working knowledge of the Arabic language.

- 3.4 The Technical Proposal shall provide the following information using the Standard Forms attached in Section 4:
  - (i) A brief description of the firm's organization and an outline of recent experience on assignments (Section 4B) of a similar nature. For each assignment, the outline should indicate, inter-alia, the profiles of the staff proposed, duration of the assignment, contract amount, and the firm's involvement.
  - (ii) Any comments or suggestions on the Terms of Reference, on the data, or on the list of services and facilities to be provided by the Client (Section 4C).
  - (iii) A description of the methodology and work plan for performing the assignment (Section 4D).
  - (iv) The list of the proposed staff team by specialty, the tasks that would be assigned to each staff team member, and their timing (Section 4E).
  - (v) CVs recently signed by the proposed professional staff and the authorized representative submitting the proposal (Section 4F). Key information should include number of years working for the firm/entity and degree of responsibility held in various assignments during the last ten (10) years.
  - (vi) Estimates of the total staff input (professional and support staff; staff time) needed to carry out the assignment, supported by bar-chart diagrams showing the time proposed for each professional staff team member (Sections 4E and 4G).
  - (vii) A detailed description of the proposed methodology, staffing, and monitoring of training, if the Data Sheet specifies training as a major component of the assignment.
  - (viii) Any additional information requested in the Data Sheet.
- 3.5 The Technical Proposal shall not include any financial information.

#### Financial Proposal

3.6 In preparing the Financial Proposal, consultants are expected to take into account the requirements and conditions outlined in the RFP documents. The Financial Proposal should follow the

Standard Forms in Section 5. These list all costs associated with the assignment, including (a) remuneration for staff, (foreign and local, in the field and at headquarters); and (b) reimbursable expenses such as subsistence (per diem, housing), transportation (international and local, for mobilization and demobilization), services and equipment (vehicles, office equipment, furniture, and supplies), office rent, insurance, printing of documents, surveys, and training, if it is a major component of the assignment. Where appropriate, these costs should be broken down by activity and, if appropriate, into foreign and local expenditures.

- 3.7 The Financial Proposal should clearly estimate, as a separate amount, the local taxes (including social security), duties, fees, levies, and other charges imposed under the applicable law, on the consultants, the sub-consultants, and their personnel unless the Data Sheet specifies otherwise.
- 3.8 Consultants may express the price of their services in any freely convertible currency. The consultants may not use more than three foreign currencies. The Client may require consultants to state the portion of their price representing local costs in Yemeni Rials if so indicated in the Data Sheet.
- 3.9 Commissions and gratuities, if any, paid or to be paid by consultants and related to the assignment will be listed in the Financial Proposal submission form (Section 5A).
- 3.10 The Data Sheet indicates how long the proposals must remain valid after the submission date. During this period, the consultant is expected to keep available the professional staff proposed for the assignment. The Client will make its best effort to complete negotiations within this period. If the Client wishes to extend the validity period of the proposals, the consultants who do not agree have the right not to extend the validity of their proposals.
- 4. Submission, Receipt, and Opening of Proposals
- 4.1 The original proposal (Technical Proposal and, if required, Financial Proposal; see paragraph 1.2) shall be prepared in indelible ink. It shall contain no interlineation or overwriting, except as necessary to correct errors made by the firm itself. Any such corrections must be initialed by the persons or person signing the proposal.
- 4.2 An authorized representative of the firm shall initial all pages of the proposal. The representative's authorization shall be confirmed by a written power of attorney accompanying the proposal.

- 4.3 For each proposal, the consultants shall prepare the number of copies indicated in the Data Sheet. Each Technical Proposal and Financial Proposal shall be marked "Original" or "Copy" as appropriate. If there are any discrepancies between the original and the copies of the proposal, the original will govern.
- 4.4 The original and all copies of the Technical Proposal shall be placed in a sealed envelope clearly marked "Technical Proposal," and the original and all copies of the Financial Proposal in a sealed envelope clearly marked "Financial Proposal" and warning: "Do Not Open with the Technical Proposal." Both envelopes shall be placed into an outer envelope and sealed with red wax. This outer envelope shall bear the submission address and other information indicated in the Data Sheet and be clearly marked, "Do Not Open, Except in Presence of the Evaluation Committee."
- 4.5 The completed Technical and Financial Proposals must be delivered at the submission address on or before the time and date stated in the Data Sheet. Any proposal received after the closing time for submission of proposals shall be returned unopened.
- 4.6 After the deadline for submission of proposals, the Technical Proposal shall be opened immediately by the evaluation committee. The Financial Proposal shall remain sealed and retained securely until all submitted proposals are opened publicly.

# 5. Proposal Evaluation

#### General

- 5.1 From the time the bids are opened to the time the contract is awarded, if any consultant wishes to contact the Client on any matter related to its proposal, it should do so in writing at the address indicated in the Data Sheet. Any effort by the firm to influence the Client in proposal evaluation, proposal comparison or contract award decisions may result in the rejection of the consultant's proposal.
- 5.2 Evaluators of Technical Proposals shall have no access to the Financial Proposals until the technical evaluation is completed.

#### Evaluation of Technical Proposals

5.3 The evaluation committee appointed by the Client, as a whole, and each of its members individually, will evaluate the proposals on the basis of their responsiveness to the Terms of Reference, applying the evaluation criteria, sub-criteria (typically not more than three per criteria), and point system specified in the Data Sheet. Each responsive proposal will be given a technical score (St). A proposal shall be rejected if it does not respond to

- important aspects of the Terms of Reference or if it fails to achieve the minimum technical score indicated in the Data Sheet.
- 5.4 In the case of Selection Based on Consultant's Qualifications, and Single-Source Selection, the highest ranked firm, or the firm selected on a single-source basis, is invited to negotiate a contract on the basis of the Technical Proposal and the Financial Proposal submitted in accordance with the instructions given in paragraph 1.2 and the Data Sheet.

Public Opening 5.5 and Evaluation of Financial Proposals: Ranking (QCBS, Fixed-Budget, and Least-Cost Selection Methods Only)

- After the evaluation of technical quality is completed, the Client shall notify those consultants whose proposals did not meet the minimum qualifying mark or were considered non-responsive to the RFP and Terms of Reference, indicating that their Financial Proposals will be returned unopened after completing the selection process. The Client shall simultaneously notify the consultants that have secured the minimum qualifying mark, indicating the date and time set for opening the Financial Proposals. The opening date shall not be sooner than two weeks after the notification date. The notification may be sent by registered letter, facsimile, or electronic mail.
- 5.6 The Financial Proposals shall be opened publicly in the presence of the consultants' representatives who choose to attend. The name of the consultant, the technical scores, and the proposed prices shall be read aloud and recorded as the Financial Proposals are opened. The Client shall prepare minutes of the public opening.
- 5.7 The evaluation committee will determine whether the Financial Proposals are complete (i.e., whether they have costed all items of the corresponding Technical Proposals; if not, the Client will cost them and add their cost to the initial price), correct any computational errors, and convert prices in various currencies to the single currency specified in the Data Sheet. The official selling rates used, provided by the source indicated in the Data Sheet, will be those in effect on the date indicated in the Data Sheet. The evaluation shall exclude those taxes, duties, fees, levies, and other charges imposed under the applicable law; and to be applied to foreign and non-permanent resident consultants (and to be paid under the contract, unless the consultant is exempted), and estimated as per paragraph 3.7.
- 5.8 In case of QCBS, the lowest priced Financial Proposal (Fm) will be given a financial score (Sf) of 100 points. The financial scores (Sf) of the other Financial Proposals will be computed as indicated in the Data Sheet. Proposals will be ranked according to their combined technical (*St*) and financial (*Sf*) scores using the weights (T = the weighting for the Technical Proposal; P = the weighting for the Financial Proposal as indicated in the Data

Sheet. T + P = 1); The firm achieving the highest combined technical and financial score using the formula:

$$S = (St \times T\%) + (Sf \times P\%)$$

will be invited for negotiations.

- 5.9. In the case of Fixed-Budget Selection, the Client will select the firm that submitted the highest ranked Technical Proposal within the indicated budget price. Proposals that exceed the indicated budget will be rejected. In the case of the Least-Cost Selection, the Client will select the lowest priced proposal ("evaluated" price) among those that passed the minimum technical score. The selected firm will be invited for negotiations.
- 6. Negotiations
- 6.1 Negotiations will be held at the address indicated in the Data Sheet. The aim is to reach agreement on all points and sign a contract.
- 6.2 Negotiations will include a discussion of the Technical Proposal, the proposed methodology (work-plan), staffing, and any suggestions made by the firm to improve the Terms of Reference. The Client and firm will then agree final Terms of Reference, staffing, and bar charts indicating activities, staff, periods in the field and in the home office, staff-months, logistics, and reporting. The agreed work plan and final Terms of Reference will then be incorporated in the "Description of Services" and form part of the contract. Special attention will be paid to getting the most the firm can offer within the available budget and to clearly defining the inputs required from the Client to ensure satisfactory implementation of the assignment.
- 6.3 Financial negotiations will reflect agreed technical modifications in the cost of the services, and will include a clarification of the firm's tax liability (if any) in the Republic of Yemen, and the manner in which it will be reflected in the contract. The financial negotiations will not normally involve either the remuneration rates for staff (no breakdown of fees), or other proposed unit rates under QCBS, Fixed-Budget Selection, or the Least-Cost Selection methods. For other methods of selection, an Appendix will be provided for the firm to explain the required information on remuneration rates.
- 6.4 Having selected the firm on the basis including an evaluation of proposed key professional staff, the Client expects to negotiate a contract on the basis of the experts named in the proposal. Before contract negotiations, the Client will require assurances that the experts will be actually available. The Client will not consider substitutions during contract negotiations unless both parties agree that undue delay in the selection process makes such substitution unavoidable or that such changes are critical to meet the objectives of the assignment. If this is not the case and

if it is established that key staff were offered in the proposal without confirming their availability, the firm may be disqualified.

6.5 The negotiations will conclude with a review of the draft form of the contract. On completion of negotiations, the Client and the firm will initial the agreed contract. If negotiations fail, the Client will invite the firm whose proposal received the second highest score to negotiate a Contract.

# 7. Award of Contract

- 7.1 The contract will be awarded following negotiations. After negotiations are completed, the Client will promptly notify other consultants on the shortlist that they were unsuccessful and return the unopened Financial Proposals of those consultants who did not pass the technical evaluation (paragraph 5.3).
- 7.2 The firm is expected to commence the assignment on the date and at the location specified in the Data Sheet.

#### 8. Confidentiality

8.1 Information relating to the evaluation of proposals and recommendations concerning awards shall not be disclosed to the consultants who submitted the proposals or to other persons not officially concerned with the process, until the winning firm has been notified that it has been awarded the contract.

#### Appendix: Financial Negotiations; Breakdown of Staff Rates

# APPENDIX TO INFORMATION TO CONSULTANTS

#### Financial Negotiations

#### **Breakdown of Remuneration Rates**

#### 1. Review of Remuneration Rates

#### 1.Overheads

Overhead expenses are the firm's business costs that are not directly related to the execution of the assignment and shall not be reimbursed as separate items under the contract. Typical items are home office costs (partner's time, non-billable time, time of senior staff monitoring the project, rent, support staff, research, staff training, marketing, etc.), the cost of staff not currently employed on revenue-earning projects, and business promotion costs. During negotiations, audited financial statements, certified as correct by an independent auditor and supporting the last three years' overheads, shall be available for discussion, together with detailed lists of items making up the overheads and the percentage by which each relates to basic salary. The Client will not accept an add-on margin for social charges, overhead expenses, etc., for staff who are not permanent employees of the firm. In such case, the firm shall be entitled only to administrative costs and fees on the monthly payments charged for subcontracted staff.

#### 2. Reimbursables

2.1 The financial negotiations shall further focus on such items as out-of-pocket expenses and other reimbursable expenses. These costs may include, but are not restricted to, cost of surveys, equipment, office rent, supplies, international and local travel, computer rental, mobilization and demobilization, insurance, and printing. These costs may be either fixed or reimbursable in foreign or local currency.

#### 3. Bank Guarantee

3.1 Payments to the firm, including payment of any advance payment covered by a bank guarantee, shall be made according to an agreed estimated schedule ensuring the firm regular payments in local and foreign currency, as long as the services proceed as planned.

Delete Appendix in the case of Quality- and Cost-Based Selection (QCBS), Fixed-Budget Selection, or Least-Cost Selection.

Used under Quality-Based Selection, Selection Based on Qualifications, and Single-Source Selection.

## **Section 3 - Data Sheet**

#### ITC Clause Reference

| ITC Clause 1.1  | The name of the Client is:   |  |  |
|-----------------|--|--|--|
|                 | The method of selection is:  |  |  |
| ITC Clause 1.2  | Technical and Financial Proposals are requested [ <b>or</b> <i>A Technical Proposal only is required</i> ].  |  |  |
|                 | The name, and Procurement Number of the assignment are:  |  |  |
| ITC Clause 1.3  | The Client envisages the need for continuity for downstream work: Yes No [If yes, outline in the TOR the scope, nature, and timing of future work] |  |  |
| ITC Clause 1.4  | A pre-proposal conference will be held: Yes No [If yes, indicate date, time, and venue]  |  |  |
|                 | The Client's representative is:  |  |  |
| ITC Clause 1.5  | E-mail: The Client will provide the following inputs:  |  |  |
| ITC Clause 1.11 | The clauses on fraud and corruption in the Contract are:   |  |  |
| ITC Clause 2.1  | Clarifications may be requested up to [insert number] days before the submission date.   |  |  |
|                 | The address for requesting clarifications is:  |  |  |
|                 | Telex:Facsimile: Email:  |  |  |
| ITC Clause 3.1  | Proposals should be submitted in the Arabic [or English] language.   |  |  |

| ITC Clause 3.1 (i)   | Shortlisted Consultants may associate with other shortlisted Consultants:  Yes No  |
|----------------------|--|
| ITC Clause 3.3(ii)   | The estimated number of professional staff-months required for the assignment is: [insert total number of man-months].  or:  |
|                      | [In the case of Fixed-Budget Selection] The Financial Proposal shall not exceed the available budget of: [budgeted cost].  |
| ITC Clause 3.3(iv)   | The minimum required experience of proposed professional staff is:  [Insert job titles, number of years of professional experience and specific expertise required]      |
| ITC Clause 3.3(vi)   | Reports that are required under the assignment shall be submitted in the [Arabic or English] language.   |
| ITC Clause 3.3(vii)  | Training is a specific component of this assignment: Yes No [If yes, provide appropriate information]:   |
| ITC Clause 3.4(viii) | Additional information required in the Technical Proposal is: [give list or state "none"]  |
| ITC Clause 3.7       | The following taxes, duties and fees should be identified in the Financial Proposal: [[insert list identifying type, liability and sources of information as necessary.] |
| ITC Clause 3.10      | Proposals must remain valid for [days] days after the submission date.   |
| ITC Clause 4.3       | Consultants must submit an original and [number] copies of each proposal.  |
| ITC Clause 4.4       | The address for submission of proposals is: [Full address of the Client for receipt of proposals]  |
| ITC Clause 4.5       | Proposals must be submitted no later than [hours] hours on [date].   |
| ITC Clause 5.1       | The address for communications to the Client is:   |
|                      |  |

ITC Clause 5.3 The number of points to be given under each of the technical evaluation criteria are:

|                |        |  |         | <u>Points</u>                       |
|----------------|--------|--|---------|-------------------------------------|
|                | (i)    | Specific experience of the consultants related to the assignmen  [Insert sub-criteria]  [Insert sub-criteria]  [Insert sub-criteria]   | t       | [5 - 10]                            |
|                | (ii)   | Adequacy of the proposed work plan and methodology in responding to the Terms of Reference  [Insert sub-criteria]  [Insert sub-criteria]   |         | [20 - 50]                           |
|                | (iii)  | Qualifications and competence of the key staff for the Assignm [Insert sub-criteria] [Insert sub-criteria] [Insert sub-criteria]   | nent    | [30 - 60]                           |
|                | (iv)   | Suitability of the transfer of knowledge program (training)  [Insert sub-criteria]  [Insert sub-criteria]  |         | [0 - 10]                            |
|                | (v)    | [Insert sub-criteria] Local participation (as reflected by nationals among key staff presented by foreign and local firms; maximum not to exceed 10 points)  [Insert sub-criteria]  [Insert sub-criteria]  [Insert sub-criteria] |         | [0 - 10]                            |
|                |        | Total Po   | oints:  | 100                                 |
|                |        | number of points to be given under each evaluation actions of staff under (iii) above are:   | sub-cr  | riteria foi                         |
|                | quaiii | icutions of sum under (in) above are.  |         | <u>Points</u>                       |
|                |        | <ul><li>(i) General qualifications</li><li>(ii) Adequacy for the assignment</li><li>(iii) Experience in region &amp; Arabic</li></ul>  |         | [20 - 30]<br>[50 - 60]<br>[10 - 20] |
|                |        | Total Po   | oints:  | 100                                 |
|                | The n  | ninimum technical score required to pass is [number of   | f point | s] points.                          |
| ITC Clause 5.7 | The s  | ingle currency for price conversions is:   | [c      | urrency]                            |
|                | The se | ource of official selling rates is:[s  | source  | ].                                  |
|                | The d  | ate of exchange rates is: [date].  |         |                                     |

| ITC Clause 5.8 | The formula for determining the financial scores is: $Sf = 100 \text{ x Fm/F}$ Where Sf is the financial score, Fm is the lowest price and F the price the proposal under consideration. |  |  |
|----------------|--|--|--|
|                | The weights given to the technical and Financial Proposals are:  Technical = [Normally between 0.6 and 0.8], and  Financial = [Normally between 0.4 and 0.2]                             |  |  |
| ITC Clause 6.1 | Negotiations will be held at :   |  |  |
| ITC Clause 7.2 | The assignment is expected to commence on [date] at [location]:  |  |  |
|                |  |  |  |

## **Section 4. Technical Proposal - Standard Forms**

- 4A. Technical Proposal submission form.
- 4B. Firm's references.
- 4C. Comments and suggestions of consultants on the Terms of Reference and on data, services, and facilities to be provided by the Client.
- 4D. Description of the methodology and work plan for performing the assignment.
- 4E. Team composition and task assignments.
- 4F. Format of curriculum vitae (CV) for proposed professional staff.
- 4G. Time schedule for professional personnel.
- 4H. Activity (work) schedule.

#### 4A. TECHNICAL PROPOSAL SUBMISSION FORM

[Location, Date]

To: [Name and address of Client]

#### Gentlemen:

We, the undersigned, offer to provide the consulting services for [Title of consulting services and Procurement Number] in accordance with your Request for Proposals dated [Date] and our Proposal. We are hereby submitting our Proposal, which includes this Technical Proposal, and a Financial Proposal sealed under a separate envelope.

If negotiations are held during the period of validity of the Proposal, i.e., before [Date] we undertake to negotiate on the basis of the proposed staff. Our Proposal is binding upon us and subject to the modifications resulting from Contract negotiations.

We understand you are not bound to accept any Proposal you receive.

We remain,

Yours sincerely,

Authorized Signature:
Name and Title of Signatory:
Name of Firm:
Address:

In Quality-Based Selection, the proposal may include only a Technical Proposal. If this is the case, delete "and a Financial Proposal sealed under a separate envelope."

#### 4B. FIRM'S REFERENCES

#### Relevant Services Carried Out in the Last Five Years That Best Illustrate Qualifications

Using the format below, provide information on each assignment for which your firm/entity, either individually as a corporate entity or as one of the major companies within an association, was legally contracted.

| Assignment Name:   |                               | Country:   |  |
|--|-------------------------------|--|--|
|  |                               |  |  |
| Location within Country:   |                               | Professional Staff Provided by Your Firm/Entity(profiles):                 |  |
| Name of Client:  |                               | No. of Staff:  |  |
| Address:   |                               | No. of Staff-Months; Duration of Assignment:                               |  |
| Start Date (Month/Year):   | Completion Date (Month/Year): | Approx. Value of Services (in Current US\$):                               |  |
| Name of Associated Consultant  | ts, If Any:                   | No. of Months of Professional Staff<br>Provided by associated Consultants: |  |
| Name of Senior Staff (Project Director/Coordinator, Team Leader) Involved and Functions Performed: |                               |  |  |
| Narrative Description of Project:  |                               |  |  |
| Description of Actual Services Provided by Your Staff:   |                               |  |  |
| Firm's N   | ame:                          |  |  |

# 4C. COMMENTS AND SUGGESTIONS OF CONSULTANTS ON THE TERMS OF REFERENCE AND ON DATA, SERVICES, AND FACILITIES TO BE PROVIDED BY THE CLIENT

| On the Terms of Reference:  |  |  |  |
|---|--|--|--|
| 1.  |  |  |  |
| 2.  |  |  |  |
| 3.  |  |  |  |
| 4.  |  |  |  |
| 5.  |  |  |  |
|   |  |  |  |
| On the data, services, and facilities to be provided by the Client: |  |  |  |
| 1.  |  |  |  |
| 2.  |  |  |  |
|   |  |  |  |
| 3.  |  |  |  |
| <ul><li>3.</li><li>4.</li></ul>                                     |  |  |  |
|   |  |  |  |

# 4D. DESCRIPTION OF THE METHODOLOGY AND WORK PLAN FOR PERFORMING THE ASSIGNMENT

# 4E. TEAM COMPOSITION AND TASK ASSIGNMENTS

| 1. Technical/Managerial Staff |          |      |  |
|-------------------------------|----------|------|--|
| Name                          | Position | Task |  |
|                               |          |      |  |
|                               |          |      |  |
|                               |          |      |  |
|                               |          |      |  |
|                               |          |      |  |
|                               |          |      |  |

| 2. Support Staff |          |      |  |
|------------------|----------|------|--|
| Name             | Position | Task |  |
|                  |          |      |  |
|                  |          |      |  |
|                  |          |      |  |
|                  |          |      |  |
|                  |          |      |  |
|                  |          |      |  |
|                  |          |      |  |

# 4F. FORMAT OF CURRICULUM VITAE (CV) FOR PROPOSED PROFESSIONAL STAFF

| Proposed Position:  |
|---|
| Name of Firm:   |
| Name of Staff:  |
| Profession:   |
| Date of Birth:  |
| Years with Firm/Entity:Nationality:   |
| Membership in Professional Societies:   |
|   |
| Detailed Tasks Assigned:  |
|   |
| Key Qualifications:   |
| [Give an outline of staff member's experience and training most pertinent to tasks on assignment. Describe degree of responsibility held by staff member on relevant previous assignments and give dates and locations. Use about half a page.] |
| Education:  |
| [Summarize college/university and other specialized education of staff member, giving names of schools, dates attended, and degrees obtained. Use about one quarter of a page.]   |
|   |
| Languages:  |
| [For each language indicate proficiency: excellent, good, fair, or poor in speaking, reading, and writing.]   |

| [Starting with present position, list in reverse order every employment held<br>member since graduation, giving dates, names of employing organizations, titl<br>of assignments. For experience in last ten years, also give types of activities | es of positions held, and locations |
|--|-------------------------------------|
| where appropriate. Use about two pages.]   |                                     |
|  |                                     |
|  |                                     |
|  |                                     |
|  |                                     |
|  |                                     |
|  |                                     |
| Certification:   |                                     |
| I, the undersigned, certify that to the best of my knowledge and describe me, my qualifications, and my experience.  | l belief, these data correctly      |
|  | Date:                               |
| [Signature of staff member and authorized representative of the firm]  | Day/Month/Year                      |
| Full name of staff member:   |                                     |
| Full name of authorised representative:  |                                     |

## 4G. TIME SCHEDULE FOR PROFESSIONAL PERSONNEL

|      |          |                        | Months (in the Form of a Bar Chart) |   |   |   |   |   |   |   |   |    |    |    |                  |
|------|----------|------------------------|-------------------------------------|---|---|---|---|---|---|---|---|----|----|----|------------------|
| Name | Position | Reports Due/Activities | 1                                   | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Number of Months |
|      |          |                        |                                     |   |   |   |   |   |   |   |   |    |    |    | Subtotal (1)     |
|      |          |                        |                                     |   |   |   |   |   |   |   |   |    |    |    | Subtotal (2)     |
|      |          |                        |                                     |   |   |   |   |   |   |   |   |    |    |    | Subtotal (3)     |
|      |          |                        |                                     |   |   |   |   |   |   |   |   |    |    |    | Subtotal (4)     |
|      |          |                        |                                     |   |   |   |   |   |   |   |   |    |    |    |                  |

| Full-time:<br>Reports Due:<br>Activities Duration: | [key]<br>[key]<br>[key] | Part-time: | [key] |
|--|-------------------------|------------|-------|
| Signature: (Authorized representative) Full Name:  |                         |            |       |
| Title:   |                         |            |       |
| Address:   |                         |            |       |

## 4H. ACTIVITY (WORK) SCHEDULE

### A. Field Investigation and Study Items

|                 | [1st, 2nd, etc. are months from the start of assignment.] |     |     |     |     |     |     |     |     |      |      |      |  |
|-----------------|---|-----|-----|-----|-----|-----|-----|-----|-----|------|------|------|--|
|                 | 1st   | 2nd | 3rd | 4th | 5th | 6th | 7th | 8th | 9th | 10th | 11th | 12th |  |
| Activity (Work) |   |     |     |     |     |     |     |     |     |      |      |      |  |
|                 |   |     |     |     |     |     |     |     |     |      |      |      |  |
|                 |   |     |     |     |     |     |     |     |     |      |      |      |  |
|                 |   |     |     |     |     |     |     |     |     |      |      |      |  |
|                 |   |     |     |     |     |     |     |     |     |      |      |      |  |

### **B.** Completion and Submission of Reports

|           | Reports  | Date |
|-----------|--|------|
| 1.        | Inception Report   |      |
| 2.<br>(a) | Interim Progress Report First Status Report (b) Second Status Report |      |
| 3.        | Draft Final Report   |      |
| 4.        | Final Report   |      |

## **Section 5. Financial Proposal - Standard Forms (Mandatory)**

- 5A. Financial Proposal submission form.
- 5B. Summary of costs.
- 5C. Breakdown of price per activity.
- 5D. Breakdown of remuneration per activity.
- 5E. Reimbursables per activity.
- 5F. Miscellaneous expenses.

#### 5A. FINANCIAL PROPOSAL SUBMISSION FORM

| [ ] [ ] |  |
|---------|--|
| Date    |  |

To: [Name and address of Client]

#### Gentlemen:

We, the undersigned, offer to provide the consulting services for [Title of consulting services and Procurement Number] in accordance with your Request for Proposals dated [Date] and our Proposal (Technical and Financial Proposals). Our attached Financial Proposal is for the sum of [Amount in words and figures]. This amount is exclusive of the local taxes, which we have estimated at [Amount(s) in words and figures].

Our Financial Proposal shall be binding upon us subject to the modifications resulting from Contract negotiations, up to expiration of the validity period of the Proposal, i.e., [Date].

Commissions and gratuities, if any, paid or to be paid by us to agents relating to this Proposal and Contract execution, if we are awarded the Contract, are listed below:

| Name and Address of Agents | Amount and Currency | Purpose of Commission or Gratuity |
|----------------------------|---------------------|-----------------------------------|
|                            |                     |                                   |
|                            |                     |                                   |
|                            |                     |                                   |

We understand you are not bound to accept any Proposal you receive.

Yours sincerely,

Authorised Signature:
Name and Title of Signatory:
Name of Firm:
Address:

## **5B.** SUMMARY OF COSTS

| Costs                              | Currency(ies)° | Amount(s) |
|------------------------------------|----------------|-----------|
|                                    |                |           |
|                                    |                |           |
| Subtotal  Local Taxes              |                |           |
| Total Amount of Financial Proposal |                |           |

Maximum of three currencies in addition to Yemeni Rials.

## 5C. Breakdown of Price per Activity

|              | Activity No.: |
|--------------|---------------|
| Description: |               |

| Price Component        | Currency(ies) | Amount(s) |
|------------------------|---------------|-----------|
| Remuneration           |               |           |
| Reimbursables          |               |           |
| Miscellaneous Expenses |               |           |
| Subtotal               |               |           |

## 5D. Breakdown of Remuneration per Activity

| Activity No    | <br> |  |
|----------------|------|--|
| Activity Name: |      |  |

| Names         | Position | Input <sup>¹</sup> | Remuneration<br>Currency(ies) Rate | Amount |
|---------------|----------|--------------------|------------------------------------|--------|
| Regular staff |          |                    |                                    |        |
| Local staff   |          |                    |                                    |        |
| Consultants   |          |                    |                                    |        |
| Grand Total   |          |                    |                                    |        |

Staff months, days, or hours as appropriate.

#### 5E. REIMBURSABLES PER ACTIVITY

| Activity No:      |  |  |
|-------------------|--|--|
| Name of Activity: |  |  |

| Item<br>No. | Description                                    | Unit | Quantity | Currency | Unit Price | Total Amount |
|-------------|--|------|----------|----------|------------|--------------|
| 1.          | International flights                          | Trip |          |          |            |              |
| 2.          | Miscellaneous travel expenses                  | Trip |          |          |            |              |
| 3.          | Subsistence allowance                          | Day  |          |          |            |              |
| 4.          | Local transportation costs                     |      |          |          |            |              |
| 5.          | Office rent/accommodation/ clerical assistance |      |          |          |            |              |
|             | Grand Total                                    |      |          |          |            |              |

<sup>-</sup>

Local transportation costs are not included if local transportation is being made available by the Client. Similarly, in the project site, office rent/accommodations/clerical assistance costs are not to be included if being made available by the Client.

# **5F.** MISCELLANEOUS EXPENSES

| Activity No    | <br> |  |
|----------------|------|--|
|                |      |  |
| Activity Name: |      |  |

| Item No. | Description  | Unit | Quantity | Currency | Unit Price | Total Amount |
|----------|--|------|----------|----------|------------|--------------|
| 1.       | Communication costs between and (telephone, telegram, telex) |      |          |          |            |              |
| 2.       | Drafting, reproduction of reports                            |      |          |          |            |              |
| 3.       | Equipment: vehicles, computers, etc.                         |      |          |          |            |              |
| 4.       | Software   |      |          |          |            |              |
|          | Grand Total  |      |          |          |            |              |

# Section 6. Terms of Reference

# Section 7. Standard Form of Contract FORM OF CONTRACT

# **Consultant Services**

**Lump-Sum Remuneration** 

# [Title of the Assignment]

between

[Name of the Client]

and

[Name of the Consultants]

| Procurement Number: _ |  |  |  |
|-----------------------|--|--|--|
|                       |  |  |  |
| Dated:                |  |  |  |

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# 1. Form of Contract

#### **LUMP-SUM REMUNERATION**

This CONTRACT (hereinafter called the "Contract") is made the [day] day of the month of [month], [year], between, on the one hand, [name of client] (hereinafter called the "Client") and, on the other hand, [name of consultants] (hereinafter called the "Consultants").

[Note: If the Consultants consist of more than one entity, the above should be partially amended to read as follows: "...(hereinafter called the "Client") and, on the other hand, a joint venture consisting of the following entities, each of which will be jointly and severally liable to the Client for all the Consultants' obligations under this Contract, namely, [name of consultants] and [name of consultants] (hereinafter called the "Consultants").]

### **WHEREAS**

- (a) the Client has requested the Consultants to provide certain consulting services as defined in the Terms of Reference attached to this Contract (hereinafter called the "Services");
- (b) the Consultants, having represented to the Client that they have the required professional skills, and personnel and technical resources, have agreed to provide the Services on the terms and conditions set forth in this Contract;
- (c) the Client has received funding towards the cost of the Services and intends to apply a portion of this funding to eligible payments under this Contract;

NOW THEREFORE the parties hereto hereby agree as follows:

- 1. The following documents attached hereto shall be deemed to form an integral part of this Contract:
  - (a) The General Conditions of Contract;
  - (b) The Special Conditions of Contract;
  - (c) The following Appendices: [Note: If any of these Appendices are not used, the words "Not Used" should be inserted below next to the title of the Appendix and on the sheet attached hereto carrying the title of that Appendix.]

Appendix A: Description of the Services

Appendix B: Reporting Requirements

Appendix C: Key Personnel and Subconsultants

Appendix D: Breakdown of Contract Price in Foreign Currency

Appendix E: Breakdown of Contract Price in Yemeni Rials

Appendix F: Duties of the Client

Appendix G: Form of Bank Guarantee for Advance Payments

[Authorized Representative]

- 2. The mutual rights and obligations of the Client and the Consultants shall be as set forth in the Contract, in particular:
  - (a) The Consultants shall carry out the Services in accordance with the provisions of the Contract; and
  - (b) the Client shall make payments to the Consultants in accordance with the provisions of the Contract.

IN WITNESS WHEREOF, the Parties hereto have caused this Contract to be signed in their respective names as of the day and year first above written.

| For and on behalf of [name of client]  |  |  |  |  |
|--|--|--|--|--|
| [Authorized Representative]  |  |  |  |  |
| For and on behalf of [name of consultants]   |  |  |  |  |
| [Authorized Representative]  |  |  |  |  |
| Note: If the Consultants consist of more than one entity, all these entities should appear as signatories, e.g., in the following manner:] |  |  |  |  |
| For and on behalf of each of the Members of the Consultants  |  |  |  |  |
| name of member]  |  |  |  |  |
| [Authorized Representative]  |  |  |  |  |
| [name of member]   |  |  |  |  |
|  |  |  |  |  |

# 2. General Conditions of Contract

#### 1. GENERAL PROVISIONS

#### 1.1 Definitions

Unless the context otherwise requires, the following terms whenever used in this Contract have the following meanings:

- (a) "Applicable Law" means the Tenders Bidding and Auctions law and its Executive Regulation and any other instruments having the force of law for applying the conditions on the contract;
- (b) "Contract" means the agreement, signed between the client and the consultant according to the Form of Contract including all the appendices mentioned in that agreement;
- (c) "Contract Price" means the price to be paid for the performance of the Services, in accordance with GCC Clause 6;
- (d) "Effective Date" means the date on which this Contract comes into force and effect pursuant to GCC Clause 2.1;
- (e) "Foreign Currency" means any currency other than Yemeni Rials;
- (f) "GCC" means these conditions contained in this section that must be commitment by the client and the consultant;
- (g) "Government" means the Government of the Republic of Yemen;
- (h) "Local Currency" means Yemeni Rials;
- (i) "Member," in case the Consultants consist of a joint venture of more than one entity, means any of these entities; "Members" means all these entities, and "Member in Charge" means the entity specified in the SCC to act on their behalf in exercising all the Consultants' rights and obligations towards the Client under this Contract;
- (j) "Party" means the Client or the Consultants, as the case may be, and "Parties" means both of them;
- (k) "Personnel" means persons hired by the Consultants or by any Subconsultant as employees and assigned to the performance of the Services or any part thereof; "Foreign Personnel" means such persons who at the time of being so hired had their domicile outside the Republic of Yemen; "Local Personnel" means such persons who at the time of being so hired had their

domicile within the Republic of Yemen; and "Key Personnel" means the Personnel referred to in GCC Clause 4.2(a).

- (l) "SCC" means the set of rules that are compatible with the format and type of consultancy services and do not conflict with the provisions of the Law and Regulations;
- (m) "Services" means the work to be performed by the Consultants pursuant to this Contract, as described in Appendix A hereto;
- (n) "Subconsultant" means any person or entity to whom/which the Consultants subcontract any part of the Services in accordance with the provisions of GCC Clauses 3.5 and 4.
- (o) "Third Party" means any person or entity other than the Client, the Consultants or a Subconsultant.

# 1.2 Law Governing the Contract

This Contract, its meaning and interpretation, and the relation between the Parties shall be governed by the Applicable Law.

### 1.3 Language

This Contract has been executed in the language specified in the SCC, which shall be the binding and controlling language for all matters relating to the meaning or interpretation of this Contract.

### 1.4 Notices

Any notice, request, or consent made pursuant to this Contract shall be in writing and shall be deemed to have been made when delivered in person to an authorised representative of the Party to whom the communication is addressed, or when sent by registered mail, telex, telegram, or facsimile to such Party at the address specified in the SCC.

### 1.5 Location

The Services shall be performed at such locations as are specified in Appendix A and, where the location of a particular task is not so specified, at such locations, whether in the Republic of Yemen or elsewhere, as the Client may approve.

# 1.6 Authorised Representatives

Any action required or permitted to be taken, and any document required or permitted to be executed, under this Contract by the Client or the Consultants may be taken or executed by the officials specified in the SCC.

# 1.7 Taxes and Duties

Unless otherwise specified in the SCC, the Consultants, Subconsultants, and their Personnel shall pay such taxes, duties, fees, and other impositions as may be levied under the Applicable Law, the amount of which is deemed to have been included in the Contract Price.

### 2. COMMENCEMENT, COMPLETION, MODIFICATION, AND TERMINATION OF CONTRACT

# 2.1 Effectiveness of Contract

This Contract shall come into force and effect on the date (the "Effective Date") of the Client's Letter of Acceptance instructing the Consultants to begin carrying out the Services. This notice shall confirm that the effectiveness conditions, if any, listed in the SCC have been met.

# 2.2 Commencement of Services

The Consultants shall begin carrying out the Services thirty (30) days after the date the Contract becomes effective, or at such other date as may be specified in the SCC.

# 2.3 Expiration of Contract

Unless terminated earlier pursuant to Clause 2.6, this Contract shall terminate at the end of such time period after the Effective Date as is specified in the SCC.

### 2.4 Modification

Modification of the terms and conditions of this Contract, including any modification of the scope of the Services or of the Contract Price, may only be made by written agreement between the Parties.

# 2.5 Force Majeure

#### 2.5.1 Definition

- (a) For the purposes of this Contract, "Force Majeure" means an event which is beyond the reasonable control of a Party and which makes a Party's performance of its obligations under the Contract impossible or so impractical as to be considered impossible under the circumstances. Force Majeure includes, but is not limited to, war, riots, civil disorder, earthquake, fire, explosion, storm, flood or other adverse weather conditions, strikes, lockouts or other industrial action (except where such strikes, lockouts or other industrial action are within the power of the Party invoking Force Majeure to prevent), confiscation or any other action by government agencies.
- (b) Force Majeure shall not include (i) any event which is caused by the negligence or intentional action of a Party or such Party's Subconsultants or agents or employees, nor (ii) any event which a diligent Party could reasonably have been expected to both (A) take into account at the time of the conclusion of this Contract and (B) avoid or overcome in the carrying out of its obligations under this Contract.
- (c) Force Majeure shall not include insufficiency of funds or failure to make any payment required under the Contract.

# 2.5.2 No Breach of Contract

The failure of a Party to fulfill any of its obligations under the contract shall not be considered to be a breach of, or default under, this Contract insofar as such inability arises from an event of Force Majeure, provided that the Party affected by such an event (a) has taken all reasonable precautions, due care and reasonable alternative

measures in order to carry out the terms and conditions of this Contract, and (b) has informed the other Party as soon as possible about the occurrence of such an event.

# 2.5.3 Extension of Time

Any period within which a Party shall, pursuant to this Contract, complete any action or task, shall be extended for a period equal to the time during which such Party was unable to perform such action as a result of Force Majeure.

# 2.5.4 Payments

During the period of their inability to perform the Services as a result of an event of Force Majeure, the Consultants shall be entitled to continue to be paid under the terms of this Contract, as well as to be reimbursed for additional costs reasonably and necessarily incurred by them during such period for the purposes of the Services and in reactivating the Service after the end of such period.

### 2.6 Termination

# 2.6.1 By the Client

The Client may terminate this Contract, by not less than thirty (30) days' written notice of termination to the Consultants, to be given after the occurrence of any of the events specified in paragraphs (a) through (d) of this GCC Clause 2.6.1 and sixty (60) days' in the case of the event referred to in (e):

- (a) if the Consultants do not remedy a failure in the performance of their obligations under the Contract, within thirty (30) days after being notified or within any further period as the Client may have subsequently approved in writing;
- (b) if the Consultants become insolvent or bankrupt;
- (c) if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days;
- (d) if the Consultant, in the judgment of the Client has engaged in corrupt or fraudulent practices in competing for or in executing the Contract. For the purpose of this clause:
  - "corrupt practice" means the offering, giving, receiving, or soliciting of any thing of value to influence the action of a public official in the selection process or in contract execution.
  - "fraudulent practice" means a misrepresentation of facts in order to influence a selection process or the execution of a contract to the detriment of the Borrower, and includes collusive practice among consultants (prior to or after submission of proposals) designed to establish prices at artificial non-competitive levels and to deprive the Borrower of the benefits of free and open competition.
- (e) if the Client, in its sole discretion, decides to terminate this

#### Contract.

### 2.6.2 By the Consultants

The Consultants may terminate this Contract, by not less than thirty (30) days' written notice to the Client, such notice to be given after the occurrence of any of the events specified in paragraphs (a) and (b) of this GCC Clause 2.6.2:

- if the Client fails to pay any monies due to the Consultants pursuant to this Contract and not subject to dispute pursuant to GCC Clause 7 within forty-five (45) days after receiving written notice from the Consultants that such payment is overdue: or
- if, as the result of Force Majeure, the Consultants are unable to perform a material portion of the Services for a period of not less than sixty (60) days.

# **2.6.3 Payment** upon

Upon termination of this Contract pursuant to GCC Clauses 2.6.1 or 2.6.2, the Client shall make the following payments to the **Termination** Consultants:

- remuneration pursuant to GCC Clause 6 for Services satisfactorily performed prior to the effective date of termination;
- except in the case of termination pursuant to paragraphs (a) and (b) of GCC Clause 2.6.1, reimbursement of any reasonable cost incident to the prompt and orderly termination of the Contract, including the cost of the return travel of the Personnel and their eligible dependents.

# **2.7 Entire** Agreement

This Contract contains all covenants, stipulations and provisions agreed by the Parties. No agent or representative of either Party has authority to make, and the Parties shall not be bound by or be liable for, any statement, representation, promise or agreement not set forth within the Contract or written modifications thereto pursuant to GCC Clause 2.4.

### 3. OBLIGATIONS OF THE CONSULTANTS

#### ۳, ۱ General

# Performance

3.1.1 Standard of The Consultants shall perform the Services and carry out their obligations with all due diligence, efficiency, and economy, in accordance with generally accepted professional techniques and practices, and shall observe sound management practices, and employ appropriate advanced technology and safe methods. The Consultants shall always act, in respect of any matter relating to this Contract or to the Services, as faithful advisers to the Client, and shall at all times support and safeguard the Client's legitimate interests in any dealings with Subconsultants or Third Parties.

# 3.2 Conflict of **Interests**

3.2.1 Consultants Not to Benefit from , Discounts, etc.

The remuneration of the Consultants pursuant to GCC Clause 6 shall constitute the Consultants' sole remuneration in connection with this Contract or the Services, and the Consultants shall not accept for Commissions their own benefit any trade commission, discount, or similar payment in connection with activities pursuant to this Contract or to the Services or in the discharge of their obligations under the Contract, and the Consultants shall use their best efforts to ensure that the Personnel, any Subconsultants, and agents of either of them similarly shall not receive any such additional remuneration.

# 3.2.2 Compliance with Rules

If the Consultants, as part of the Services, have the responsibility of advising the Client on the procurement of goods, works or services, Procurement the Consultants shall comply with the Republic of Yemen procurement regulations and at all times exercise such responsibility in the best interest of the Client. Any discounts or commissions obtained by the Consultants in the exercise of such procurement responsibility shall be for the account of the Client.

# 3.2.3 Consultants and **Affiliates** Not to be Otherwise **Project**

The Consultants agree that, during the term of this Contract and after its termination, the Consultants and their affiliates, as well as any Subconsultant and any of its affiliates, shall be disqualified from providing goods, works, or services (other than the Services and any continuation thereof) for any project resulting from or closely related **Interested in** to the Services.

# 3.2.4 Prohibition of Conflicting Activities

Neither the Consultants nor their Subconsultants nor the Personnel shall engage, either directly or indirectly, in any of the following activities:

- during the term of this Contract, any business or professional (a) activities in the Republic of Yemen which would conflict with the activities assigned to them under this Contract; or
- after the termination of this Contract, such other activities as (b) may be specified in the SCC.

### 3.3 Confidentiality

The Consultants, their Subconsultants, and the Personnel of either of them shall not, either during the term or within two (2) years after the expiration of this Contract, disclose any proprietary or confidential information relating to the Project, the Services, this Contract, or the Client's business or operations without the prior written consent of the Client.

### 3.4 Insurance to be

The Consultants (a) shall take out and maintain, and shall cause any

# Consultants

Taken Out by the Subconsultants to take out and maintain, at their own cost but on terms and conditions approved by the Client, insurance against the risks, and for the coverage, specified in the SCC; and (b) at the Client's request, shall provide evidence to the Client showing that such insurance has been taken out and maintained and that the current premiums have been paid.

# 3.5 Consultants' **Client's Prior Approval**

The Consultants shall obtain the Client's prior approval in writing **Actions Requiring** before taking any of the following actions:

- entering into a subcontract for the performance of any part of the Services,
- appointing such members of the Personnel not listed by name (b) in Appendix C ("Key Personnel and Subconsultants"), and
- any other action that may be specified in the SCC. (c)

# 3.6 Reporting **Obligations**

The Consultants shall submit to the Client the reports and documents specified in Appendix B in the form, in the numbers, and within the periods set forth in the said Appendix.

# 3.7 Documents Prepared by the **Consultants to Be** the Property of the Client

All plans, drawings, specifications, designs, reports, and other documents and software submitted by the Consultants in accordance with Clause 3.6 shall become and remain the property of the Client, and the Consultants shall, not later than upon termination or expiration of this Contract, deliver all such documents and software to the Client, together with a detailed inventory thereof. Consultants may retain a copy of such documents and software. Restrictions about the future use of these documents, if any, shall be specified in the SCC.

### 4. CONSULTANTS' PERSONNEL

# 4.1 Description of Personnel

The titles, agreed job descriptions, minimum qualifications, and estimated periods of engagement in the carrying out of the Services of the Consultants' Key Personnel are described in Appendix C. The Key Personnel and Subconsultants listed by title as well as by name in Appendix C are hereby approved by the Client.

# 4.2 Removal and/or Replacement of Personnel

- Except as the Client may otherwise agree, no changes shall be (a) made in the Key Personnel. If, for any reason beyond the reasonable control of the Consultants, it becomes necessary to replace any of the Key Personnel, the Consultants shall provide as a replacement a person of equivalent or better qualifications.
- If the Client finds that any of the Personnel have (i) committed serious misconduct or have been charged with having committed a criminal action, or (ii) has reasonable cause to be dissatisfied with the performance of any of the Personnel, then the Consultants shall, at the Client's written request specifying

the grounds thereof, provide as a replacement a person with qualifications and experience acceptable to the Client.

(c) The Consultants shall have no claim for additional costs arising out of or incidental to any removal and/or replacement of Personnel.

#### 5. OBLIGATIONS OF THE CLIENT

# 5.1 Assistance and Exemptions

Unless otherwise specified in the SCC, the Client shall use its best efforts to ensure that the Government shall:

- (a) provide the Consultants, Subconsultants and Personnel with work permits and such other documents as shall be necessary to enable the Consultants, Subconsultants or Personnel to perform the Services;
- (b) arrange for the Personnel and, if appropriate, their eligible dependents to be provided promptly with all necessary entry and exit visas, residence permits, exchange permits and any other documents required for their stay in the Republic of Yemen;
- (c) facilitate prompt clearance through customs of any property required for the Services and of the personal effects of the Personnel and their eligible dependents;
- (d) issue to officials, agents and representatives of the Government all such instructions as may be necessary or appropriate for the prompt and effective implementation of the Services;
- (e) exempt the Consultants and the Personnel and any Subconsultants employed by the Consultants for the Services from any requirement to register or obtain any permit to practice their profession or to establish themselves either individually or as a corporate entity according to the Laws of the Republic of Yemen;
- (f) grant to the Consultants, any Subconsultants and their Personnel the privilege, pursuant to the Applicable Law, of bringing into the Republic of Yemen reasonable amounts of foreign currency for the purposes of the Services or for the personal use of the Personnel and their dependents, and of withdrawing any such amounts as may be earned therein by the Personnel in the execution of the Services

# 5.2 Change in the Applicable Law

If, after the date of this Contract, there is any change in the Applicable Law with respect to taxes and duties which increases or decreases the cost of the services rendered by the Consultants, then the remuneration and reimbursable expenses otherwise payable to the Consultants under this Contract shall be increased or decreased accordingly by agreement between the Parties, and corresponding adjustments shall be made to the ceiling amounts referred to in GCC Clauses 6.2 (a) or (b).

# 5.3 Services and Facilities

The Client shall make available to the Consultants, free of any charge, the Services and Facilities listed under Appendix F.

#### **6. PAYMENTS TO THE CONSULTANTS**

# 6.1 Lump-Sum Remuneration

The Consultant's total remuneration shall not exceed the Contract Price and shall be a fixed lump-sum including all staff costs, Subconsultants' costs, printing, communications, travel, accommodation, and the like, and all other costs incurred by the Consultant in carrying out the Services described in Appendix A. Except as provided in GCC Clause 5.2, the Contract Price may only be increased above the amounts stated in GCC Clause 6.2 if the Parties have agreed to additional payments in accordance with GCC Clause 2.4.

### **6.2 Contract Price**

- (a) The price payable in foreign currency is set forth in the SCC.
- (b) The price payable in local currency is set forth in the SCC.

# 6.3 Payment for Additional Services

For the purpose of determining the remuneration due for additional services as may be agreed under Clause 2.4, a breakdown of the lump-sum price is provided in Appendices D and E.

# 6.4 Terms and Conditions of Payment

Payments will be made to the account of the Consultants and according to the payment schedule stated in the SCC. Unless otherwise stated in the SCC, the first payment shall be an advance payment made against the provision by the Consultants of a bank guarantee for the same amount, and shall be valid for the period stated in the SCC. Any other payment shall be made after the conditions listed in the SCC for such payment have been met, and the Consultants have submitted an invoice to the Client specifying the amount due.

# 6.5 Interest on Delayed Payments

If the Client has delayed payments beyond ninety (90) days after receipt by the Client, interest shall be paid to the Consultants for each day of delay at the rate stated in the SCC.

#### 7. SETTLEMENT OF DISPUTES

# 7.1 Amicable Settlement

The Parties shall use their best efforts to settle amicably all disputes arising out of or in connection with this Contract or its interpretation.

### 7.2 Dispute Settlement

Any dispute between the Parties as to matters arising pursuant to this Contract that cannot be settled amicably within thirty (30) days after receipt by one Party of the other Party's request for such amicable settlement may be submitted by either Party for settlement in

accordance with the provisions specified in the SC.

# 3. Special Conditions of Contract

# Number of GCC Amendments of, and Supplements to, Clauses in the General **Conditions of Contract** Clause GCC Clause 1.3 The language of the contract is Arabic [specify English if the Request for Proposals is issued in the English language version]. GCC Clause 1.4 The addresses for notices are: Client: Attention: Telex: Facsimile: Consultants: Attention: Telex: Facsimile: GCC Clause 1.6 The Authorised Representatives are: For the Client: For the Consultants: GCC Clause 1.7 The Client warrants that the Consultants, the Subconsultants and the Personnel shall be exempt from [or that the Client shall pay on behalf of the Consultants, the Subconsultants and the Personnel, or shall reimburse the Consultants, the Subconsultants and the Personnel for any taxes, duties, fees, levies and other impositions imposed, under the Applicable Law, on the Consultants, the Subconsultants and the Personnel in respect of: any payments whatsoever made to the Consultants, Subconsultants and the Personnel (other than nationals of the Republic of Yemen or permanent residents of the Republic of Yemen), in connection with the carrying out of the Services; any equipment, materials and supplies brought into the Republic of Yemen by the Consultants or Subconsultants for the purpose of carrying out the Services and which, after having been brought into

as property of the Client;

the country, will be subsequently withdrawn therefrom by them;

any equipment imported for the purpose of carrying out the Services and paid for out of funds provided by the Client and which is treated

- (d) any property brought into the Republic of Yemen by the Consultants, any Subconsultants or the Personnel (other than nationals of the Republic of Yemen or permanent residents of the Republic of Yemen), or the eligible dependents of such Personnel for their personal use and which will subsequently be withdrawn therefrom by them upon their respective departure from the Republic of Yemen, provided that:
  - (1) the Consultants, Subconsultants and Personnel, and their eligible dependents, shall follow the usual customs procedures of the Republic of Yemen in importing property into the Republic of Yemen; and
  - if the Consultants, Subconsultants or Personnel, or their eligible dependents, do not withdraw but dispose of any property in the Republic of Yemen upon which customs duties exempted, and taxes have been the Consultants, Subconsultants or Personnel, as the case may be, (i) shall bear such customs duties and taxes in conformity with the regulations of the Republic of Yemen, or (ii) shall reimburse them to the Client if they were paid by the Client at the time the property in question was brought into the Republic of Yemen

[The Client must decide whether the Consultants (i) should have to pay levies of this kind without reimbursement by the Client, (ii) should be exempted from any such levies, or (iii) should be reimbursed by the Client for any such levies they might have to pay (or that the Client would pay such levies on behalf of the Consultants and the Personnel). In the first case, this Clause SCC 1.7 should be deleted; in the second and third case, this Clause SCC 1.7 should be used in the SCC.

Bidders must be informed about which alternative the Client intends to apply before they submit their financial proposal. If the first alternative is to apply, Bidders should be provided with the information necessary to allow them to calculate their approximate liability for the applicable taxes, duties and impositions.]

- GCC Clause 2.1 The effectiveness of the Contract is subject to the following conditions: [List any conditions of effectiveness of the Contract. If there are no effectiveness conditions, delete this Clause SCC 2.1 from the SCC.]
- GCC Clause 2.2 The Period of this contract is [length of time]
- GCC Clause 2.3 The time period for expiration of the Contract shall be [length of time] or such other time period as the parties may agree in writing.
- GCC Clause 3.4 The risks and insurance coverage shall be:
  - (a) Third Party motor vehicle liability insurance in respect of motor vehicles operated in the Republic of Yemen by the Consultants or

their Personnel or any Subconsultants or their Personnel, with a minimum coverage of [amount];

- (b) Third Party liability insurance, with a minimum coverage of [amount];
- (c) professional liability insurance, with a minimum coverage of [amount];
- (d) employer's liability and workers' compensation insurance in respect of the Personnel of the Consultants and of any Subconsultant, in accordance with the relevant provisions of the Applicable Law, as well as, with respect to such Personnel, any such life, health, accident, travel or other insurance as may be appropriate; and
- (e) insurance against loss of or damage to (i) equipment purchased in whole or in part with funds provided under this Contract, (ii) the Consultants' property used in the performance of the Services, and (iii) any documents prepared by the Consultants in the performance of the Services.

*Note*: Delete where not applicable.

# GCC Clause 6.2(a)

The amount in foreign currency or currencies is [insert amount].

# GCC Clause

The amount in Yemeni Rials is [insert amount].

# **6.2(b)**

**GCC Clause 6.4** The bank accounts are:

for foreign currency: [insert account]

for Yemeni Rials: [insert account]

Payments shall be made according to the following schedule:

[Note: Insert the payment schedule and conditions specifically drafted for this contract.]

Payments shall be made within [number] days of receipt of the invoice and the relevant documents specified in Clause 6.4 and within [number] days in the case of the final payment.

# GCC Clause 6.5 The interest rate is [rate].

# GCC Clause 7.2 Settlement of Disputes:

[Note: (a) is retained for a Contract with a foreign Supplier (b) is retained for a Contract with a national of the Republic of Yemen:]

### [Example Clauses:]

# (a) Contract with a foreign Supplier:

Any dispute, controversy or claim arising out of or relating to this Contract, or breach, termination or invalidity thereof, shall be settled by arbitration in accordance with the UNCITRAL Arbitration Rules as at present in force.

### (b) Contracts with Supplier national of the Republic of Yemen:

In the case of a dispute between the Purchaser and a Supplier who is a national of the Republic of Yemen, the dispute shall be referred to adjudication or arbitration in accordance with the laws of the Republic of Yemen.

[At the time of finalising the Contract, the respective applicable clause only should be retained in the Contract.]

# In any arbitration proceeding hereunder:

- (a) unless otherwise agreed by the Parties, proceedings shall be held in [location];
- (b) the [language] language shall be the official language for all purposes; and
- (c) the decision of the sole arbitrator or of a majority of the arbitrators (or of the third arbitrator if there is no such majority) shall be final and binding and shall be enforceable in any court of competent jurisdiction, and the Parties hereby waive any objections to or claims of immunity in respect of such enforcement.

# 4. Appendices

#### APPENDIX A—DESCRIPTION OF THE SERVICES

[Give detailed descriptions of the Services to be provided, dates for completion of various tasks, place of performance for different tasks, specific tasks to be approved by Client, etc.]

### APPENDIX B—REPORTING REQUIREMENTS

[List format, frequency, and contents of reports; persons to receive them; dates of submission; etc. If no reports are to be submitted, state here "Not applicable."]

#### APPENDIX C—KEY PERSONNEL AND SUBCONSULTANTS

- [List under: C-1 Titles [and names, if already available], detailed job descriptions and minimum qualifications of foreign Personnel to be assigned to work in the Republic of Yemen, and staff-months for each.
  - C-2 Same information as C-1 for Key local Personnel.]
  - C-3 Same as C-1 for Key Personnel to be assigned to work outside the Republic of Yemen.
  - C-4 List of approved Subconsultants (if already available); same information with respect to their Personnel as in C-1 or C-3.

#### APPENDIX D—BREAKDOWN OF CONTRACT PRICE IN FOREIGN CURRENCY

[List here the elements of cost used to arrive at the breakdown of the lump-sum price—foreign currency portion:

- 1. Monthly rates for Personnel (Key Personnel and other Personnel).
- 2. Reimbursable expenditures.

This appendix will exclusively be used for determining remuneration for additional services.]

# APPENDIX E—BREAKDOWN OF CONTRACT PRICE IN YEMENI RIALS

[List here the elements of cost used to arrive at the breakdown of the lump-sum price—local currency portion:

- 1. Monthly rates for Personnel (Key Personnel and other Personnel).
- 2. Reimbursable expenditures.

This appendix will exclusively be used for determining remuneration for additional services.]

# APPENDIX F—DUTIES OF THE CLIENT

[List Services, facilities, property and counterpart personnel to be made available to the Consultants by the Client.]

# APPENDIX G—FORM OF BANK GUARANTEE FOR ADVANCE PAYMENTS

| Dear:                                       | [Name of Entity]  |
|---|---|
| Project Name                                |   |
|   |   |
| Pursuant to the instructions and condition  | as of the contract for the provision of a guarantee for |
| the payment of the advance payment.         |   |
| consultant] an absolute, uncondition        | ank] guarantee  |
| -   | amount in letters] at your first demand in writing      |
|   | om our part or by the content if it is found that       |
|   | t] has failed to perform its obligations under the      |
| contract or that the advance payment has    | been used for other purposes outside the framework      |
| of the project under the contract, and this | guarantee shall be valid from the date of receipt of    |
| payment until recovery in accordance wit    | h legal procedures.                                     |
| Signature and Seal:                         |   |
| Bank Name :                                 |   |
| Address:                                    |   |
| Date:                                       |   |